#### \*\*PUBLIC DISCLOSURE COPY\*\*

Form **990-PF** 

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

Do not enter social security numbers on this form as it may be made public.
 Go to www.irs.gov/Form990PF for instructions and the latest information.

OMB No. 1545-0047

2021

Department of the Treasury Internal Revenue Service

For calendar year 2021 or tax year beginning and ending Name of foundation A Employer identification number RAYNIER INSTITUTE & FOUNDATION 91-1644205 Number and street (or P.O. box number if mail is not delivered to street address) Room/suite **B** Telephone number 501 SILVERSIDE ROAD 123 800-839-1754 City or town, state or province, country, and ZIP or foreign postal code C If exemption application is pending, check here WILMINGTON, DE 19809-1377 G Check all that apply: Initial return Initial return of a former public charity D 1. Foreign organizations, check here Final return Amended return 2. Foreign organizations meeting the 85% test, check here and attach computation Address change Name change X Section 501(c)(3) exempt private foundation **H** Check type of organization: E If private foundation status was terminated Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation under section 507(b)(1)(A), check here I Fair market value of all assets at end of year | J Accounting method: X Cash Accrual If the foundation is in a 60-month termination (from Part II, col. (c), line 16) Other (specify) under section 507(b)(1)(B), check here ... 103,642,468. (Part I, column (d), must be on cash basis.) ▶\$ Part I Analysis of Revenue and Expenses (d) Disbursements for charitable purposes (a) Revenue and (b) Net investment (c) Adjusted net (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).) expenses per books income income (cash basis only) Contributions, gifts, grants, etc., received ...... N/A Check X if the foundation is not required to attach Sch. B Interest on savings and temporary cash investments 3,395 3,395 1,820,156 1,820,156 Dividends and interest from securities 5a Gross rents **b** Net rental income or (loss) 2,969,427. 6a Net gain or (loss) from sale of assets not on line 10 **b** Gross sales price for all assets on line 6a ..... 27,842,548. 7 Capital gain net income (from Part IV, line 2) 2,969,427. Net short-term capital gain Income modifications .... Gross sales less returns 10a and allowances **b** Less: Cost of goods sold ... c Gross profit or (loss) 11 Other income 12 Total. Add lines 1 through 11 4,792,978, 4,792,978 0. 0 0. 13 Compensation of officers, directors, trustees, etc. 14 Other employee salaries and wages ..... 53,463. 2,673. 50,790. 4,072 3,868. 15 Pension plans, employee benefits ..... 204 16a Legal fees STMT 1 935 0. 935. Administrative Expenses **b** Accounting fees STMT 2 4,360. 21,800. 17,440. c Other professional fees STMT 3 218,288 215,788. 2,500. Interest 17 Taxes STMT 4 59,055. 1,555. 0 18 Depreciation and depletion 19 Occupancy 20 21 Travel, conferences, and meetings 3,151 0 3,151. Operating and 22 Printing and publications 23 Other expenses STMT 5 50,224. 85. 50,139. 24 Total operating and administrative 128,823. 410,988 224,665. expenses. Add lines 13 through 23 25 Contributions, gifts, grants paid ..... 4,052,500. 4,052,500. 26 Total expenses and disbursements. Add lines 24 and 25 4,463,488 224,665 4,181,323. 27 Subtract line 26 from line 12: **a** Excess of revenue over expenses and disbursements 329,490 b Net investment income (if negative, enter -0-) 4,568,313. N/A c Adjusted net income (if negative, enter -0-)

D	art	Balance Sheets Attached schedules and amounts in the description	Beginning of year	End o	year
•	urt	column should be for end-of-year amounts only.	(a) Book Value	(b) Book Value	(c) Fair Market Value
	1	Cash - non-interest-bearing			
	2	Savings and temporary cash investments	5,332,206.	4,088,179.	4,088,179.
		Accounts receivable ► 5,23			
		Less: allowance for doubtful accounts	5,646.	5,237.	5,237.
	4	Pledges receivable			
		Less; allowance for doubtful accounts			
	5	Grants receivable			
		Receivables due from officers, directors, trustees, and other	.		
	Ü	disqualified persons			
	7	Other notes and loans receivable			
	'	Less: allowance for doubtful accounts			
	0				
Assets	0	Inventories for sale or use			
\ss		Prepaid expenses and deferred charges		9 462 020	0 410 422
_		Investments - U.S. and state government obligations STMT 6	8,581,926.	8,462,939.	8,418,433.
	b	Investments - corporate stock STMT 7	47,365,038.	49,892,261.	80,034,140.
	C	Investments - corporate bonds STMT 8	6,537,380.	6,620,352.	6,622,683.
	11	Investments - land, buildings, and equipment: basis			
		Less: accumulated depreciation			
	12	Investments - mortgage loans			
	13	Investments - other STMT 9	4,473,126.	3,555,844.	4,473,796.
	14	Land, buildings, and equipment: basis -			
		Less: accumulated depreciation			
	15	Other assets (describe	)		
	16	Total assets (to be completed by all filers - see the			
		instructions. Also, see page 1, item I)	72,295,322.	72,624,812.	103,642,468.
	17	Accounts payable and accrued expenses			
		Grants payable			
"		Deferred revenue			
ţį		Loans from officers, directors, trustees, and other disqualified persons			
Liabilitie		Mortgages and other notes payable			
Ë		Other liabilities (describe			
		Cutof habilities (describe	-/		
	22	Total liabilities (add lines 17 through 22)	0.	0.	
	20	Foundations that follow FASB ASC 958, check here			
ces	0.4	and complete lines 24, 25, 29, and 30.	72,295,322.	72,624,812.	
		Net assets without donor restrictions		72,024,012.	
Fund Balar	25	Net assets with donor restrictions	i.		
5		Foundations that do not follow FASB ASC 958, check here			
		and complete lines 26 through 30.			
٥	26	Capital stock, trust principal, or current funds			
ets	27	Paid-in or capital surplus, or land, bldg., and equipment fund	"		
Net Assets	28	Retained earnings, accumulated income, endowment, or other funds $\underline{\ }$			
et/	29	Total net assets or fund balances	72,295,322.	72,624,812.	
Z					
	30	Total liabilities and net assets/fund balances	72,295,322.	72,624,812.	
P	art	Analysis of Changes in Net Assets or Fund	Balances		
1	Total	net assets or fund balances at beginning of year - Part II, column (a),	line 29		
				1	72,295,322.
	•	amount from Part I, line 27a			329,490.
		r increases not included in line 2 (itemize)		3	0.
		ines 1, 2, and 3			72,624,812.
		eases not included in line 2 (itemize)		5	0.
		net assets or fund balances at end of year (line 4 minus line 5) - Part I	I, column (b), line 29		72,624,812.

P	art IV Capital Gains	and Losses for Tax on In	vestment li	ncome					
	2-story brick warehouse, or common stock, 200 sits. MLC 60.)					) How ac P - Purc D - Don	cquired hase ation	(c) Date acquired (mo., day, yr.)	( <b>d)</b> Date sold (mo., day, yr.)
1a	PUBLICLY TRADED SECURITY					P			
<u>b</u>	10,042 SHS YORK CREDI	T OPPORTUNITIES UNIT TRU	JST				P	06/27/14	12/10/21
С	CLASS ACTION SETTLEME	NT					P		
<u>d</u>									
е									
	(e) Gross sales price	(f) Depreciation allowed (or allowable)		or other bace of sa				(h) Gain or (loss ((e) plus (f) minus	
a	27,428,632.			23,95	55,840				3,472,792.
b	413,477.			9:	17,281				-503,804.
C	439.								439.
<u>d</u>									
<u>e</u>									
	Complete only for assets showir	ng gain in column (h) and owned by i	the foundation o	n 12/31/69	9.			I) Gains (Col. (h) gain	
	(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69		ess of col. ol. (j), if an			CO	l. (k), but not less tha Losses (from col. (	
a									3,472,792.
b									-503,804.
C									439.
<u>d</u>									
<u>e</u>									
2	Capital gain net income or (net ca	apital loss) $ \begin{cases} & \text{If gain, also ente} \\ & \text{If (loss), enter -0} \end{cases} $	r in Part I, line 7 )- in Part I, line 7			2			2,969,427.
3	Net short-term capital gain or (los	ss) as defined in sections 1222(5) ar	nd (6):		_				
_	Part I, line 8	column (c). See instructions. If (los				3		N/A	
P	art V Excise Tax Bas	sed on Investment Incom	ne (Section	4940(a)	), 4940	)(b), o	r 4948 -	see instructio	ns)
1	a Exempt operating foundations	described in section 4940(d)(2), che	ck here 🕨	and en	nter "N/A"	on line 1			
	Date of ruling or determination		tach copy of lett		-	ee instru	ctions)	1	63,500.
		enter 1.39% (0.0139) of line 27b. Ex							
	enter 4% (0.04) of Part I, line 1	2, col. (b)						J   _	
		tic section 4947(a)(1) trusts and taxa	able foundations	only; othe	rs, enter	-0-)			0.
3									63,500.
4		stic section 4947(a)(1) trusts and tax							0.
5		me. Subtract line 4 from line 3. If ze	ero or less, enter	-0				. 5	63,500.
6	Credits/Payments:			ایا			F0 CC		
		and 2020 overpayment credited to 20		6a			58,66	0.	
		tax withheld at source		6b				0.	
		tension of time to file (Form 8868)		6c 6d				0.	
		ly withheld							58,662.
_	Total credits and payments. Ad	rment of estimated tax. Check here	if Form 22					7	0.
8								8 	4,838.
10		and 8 is more than 7, enter <b>amount</b> of than the total of lines 5 and 8, enter		rnaid				10	=,030.
		be: Credited to 2022 estimated tax		ipaid			Refunded		
11	Enter the amount of the 10 to 1	DE. Greuneu io 2022 estimated tax					tetuliaea 🕨		000 DE

orn	n 990-PF (2021) RAYNIER INSTITUTE & FOUNDATION 91-16	44205		Page 4
Pa	art VI-A Statements Regarding Activities			
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in		Yes	No
	any political campaign?	1a		Х
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition	1b		Х
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or			
	distributed by the foundation in connection with the activities.			
C	Did the foundation file Form 1120-POL for this year?	1c		Х
	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:			
	(1) On the foundation. $\blacktriangleright$ \$ (2) On foundation managers. $\blacktriangleright$ \$			
е	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation			
	managers. ► \$0.			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?	2		Х
	If "Yes," attach a detailed description of the activities.			
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or			
	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	3		Х
4a	a Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a		Х
	o If "Yes," has it filed a tax return on Form 990-T for this year?	4b		
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?	5		Х
	If "Yes," attach the statement required by General Instruction T.			
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:			
	By language in the governing instrument, or			
	By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law			
	remain in the governing instrument?	6	Х	
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XIV		Х	
8a	Enter the states to which the foundation reports or with which it is registered. See instructions. 🕨			
	WA,CO			
b	o If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)			
	of each state as required by General Instruction G? If "No," attach explanation	8b	Х	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar			
	year 2021 or the tax year beginning in 2021? See the instructions for Part XIII. If "Yes," complete Part XIII	9		Х
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses	10		Х
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of			
	section 512(b)(13)? If "Yes," attach schedule. See instructions	11		Х
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges?			
	If "Yes," attach statement. See instructions	12		Х
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	X	
	Website address   WWW.RAYNIER.ORG			
14	The books are in care of ► FOUNDATION SOURCE Telephone no. ► (800):			
	Located at ▶ 501 SILVERSIDE ROAD SUITE 123, WILMINGTON, DE ZIP+4 ▶	19809		
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here		▶	•
	and enter the amount of tax-exempt interest received or accrued during the year	N	/A	
16	At any time during calendar year 2021, did the foundation have an interest in or a signature or other authority over a bank,		Yes	No
	securities, or other financial account in a foreign country?	16	Х	
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the			

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foreign country

CAYMAN ISLANDS

orm 990-PF (2021) RAYNIER INSTITUTE & FOUNDATION	91-164420	5		Page :
Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required			V	NI.
File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.			Yes	No
1a During the year, did the foundation (either directly or indirectly):		4 - (4)		Х
(1) Engage in the sale or exchange, or leasing of property with a disqualified person?		1a(1)		^
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)		1-(0)		Х
a disqualified person?		1a(2)	х	
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?		1a(3)		
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?		1a(4)	Α .	
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?				
(6) Agree to pay money or property to a government official? (Exception. Check "No"		1a(5)		Х
if the foundation agreed to make a grant to or to employ the official for a period after				
termination of government service, if terminating within 90 days.)		1a(6)		Х
<b>b</b> If any answer is "Yes" to 1a(1)-(6), did <b>any</b> of the acts fail to qualify under the exceptions described in Regulations				
section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions		1b		Х
c Organizations relying on a current notice regarding disaster assistance, check here	▶□			
d Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected				
before the first day of the tax year beginning in 2021?		1d		Х
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):				
a At the end of tax year 2021, did the foundation have any undistributed income (Part XII, lines				
6d and 6e) for tax year(s) beginning before 2021?		2a		Х
If "Yes," list the years <b>&gt;</b> , , , , ,				
<b>b</b> Are there any years listed in 2a for which the foundation is <b>not</b> applying the provisions of section 4942(a)(2) (relating to incorrect				
valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach				
statement - see instructions.)	N/A	2b		
c If the provisions of section 4942(a)(2) are being applied to <b>any</b> of the years listed in 2a, list the years here.				
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time				
during the year?		3a		Х
b If "Yes," did it have excess business holdings in 2021 as a result of (1) any purchase by the foundation or disqualified persons after	er			
May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to di	spose			
of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Form 4720,				
Schedule C, to determine if the foundation had excess business holdings in 2021.)		3b		
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?		4a		Х
<b>b</b> Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose	that			
had not been removed from jeopardy before the first day of the tax year beginning in 2021?		4b		X

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Part VI-B Statements Regarding Activities for Which F	orm 4/20 May Be R	equired (continu	ued)		<b>V</b>	NI.
<b>5a</b> During the year, did the foundation pay or incur any amount to:					Yes	
(1) Carry on propaganda, or otherwise attempt to influence legislation (section				5a(1)		X
(2) Influence the outcome of any specific public election (see section 4955); o						
any voter registration drive?				5a(2)		X
(3) Provide a grant to an individual for travel, study, or other similar purposes				5a(3)		Х
(4) Provide a grant to an organization other than a charitable, etc., organization						
4945(d)(4)(A)? See instructions				5a(4)		Х
(5) Provide for any purpose other than religious, charitable, scientific, literary,				F - (F)		v
the prevention of cruelty to children or animals?				5a(5)		Х
<b>b</b> If any answer is "Yes" to 5a(1)-(5), did <b>any</b> of the transactions fail to qualify und		-	N/A	r.		
section 53.4945 or in a current notice regarding disaster assistance? See instru				5b		
c Organizations relying on a current notice regarding disaster assistance, check h						
d If the answer is "Yes" to question 5a(4), does the foundation claim exemption fr			N/A	E-1		
expenditure responsibility for the grant?			N/A	5d		
If "Yes," attach the statement required by Regulations section 53.4945-5(d).	nov promiumo op					
<b>6a</b> Did the foundation, during the year, receive any funds, directly or indirectly, to paragraph benefit contract?	* *			6a		х
a personal benefit contract? <b>b</b> Did the foundation, during the year, pay premiums, directly or indirectly, on a p	araanal hanafit aantraat?			6b		X
If "Yes" to 6b. file Form 8870.	ersonal benefit contract?			OD		21
<b>7a</b> At any time during the tax year, was the foundation a party to a prohibited tax s	holter transaction?			7a		х
b If "Yes," did the foundation receive any proceeds or have any net income attribu				7 b		
8 Is the foundation subject to the section 4960 tax on payment(s) of more than \$			<del>11</del> 7. <del>21</del>	70		
				8		х
Part VII Information About Officers, Directors, Truste	es Foundation Mar	nagers Highly		U		
Paid Employees, and Contractors	oo, r oanaation mai	lagoro, riigiliy				
1 List all officers, directors, trustees, and foundation managers and the	neir compensation.					
	<b>(b)</b> Title, and average hours per week devoted	(c) Compensation	(d) Contributions to employee benefit plan and deferred	,	(е) Ехр	ense
(a) Name and address	hours per week devoted to position	(If not paid, enter -0-)	and deferred compensation	" a	ccount, allowa	other
MICHAEL VALUCCI	PRESIDENT/DIRECTOR	,				
501 SILVERSIDE ROAD, SUITE 123						
WILMINGTON, DE 19809	1.00	0.	0			0.
EDWARD GARDNER	VICE PRESIDENT/DIRE	CTOR/BOARD SEC	R			
501 SILVERSIDE ROAD, SUITE 123						
WILMINGTON, DE 19809	1.00	0.	0			0.
ROBERT WARTH	DIRECTOR/BOARD TREA	SURER				
501 SILVERSIDE ROAD, SUITE 123						
WILMINGTON, DE 19809	1.00	0.	0			0.
2 Compensation of five highest-paid employees (other than those inc		enter "NONE."				
(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week	(c) Compensation	(d) Contributions to employee benefit plan and deferred	s a	(e) Exp ccount,	ense other
(a) Name and address of each employee paid more than \$60,000	devoted to position	(C) Compensation	and deferred compensation	u	allowa	nces
NONE						
Total number of other employees paid over \$50,000						0

91-1644205

Part VII	Information About Oπicers, Directors, Trustees, Found Paid Employees, and Contractors <sub>(continued)</sub>	lation Managers, Hignly	
3 Five highe	st-paid independent contractors for professional services. If none, en	ter "NONE."	
	(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
PNC BANK			
1600 MARKE	T STREET, PHILADELPHIA, PA 19103	INVESTMENT MANAGEMENT	215,788.
Part VIII-	of others receiving over \$50,000 for professional services  Summary of Direct Charitable Activities		. • 0
	tion's four largest direct charitable activities during the tax year. Include relevant sta anizations and other beneficiaries served, conferences convened, research papers pi		Expenses
1 NONE	, , , , , , , , , , , , , , , , , , ,	,	
			0.
2			
3			
4			
Dort VIII I	Common of Decrease Deleted Investments		
	Summary of Program-Related Investments vo largest program-related investments made by the foundation during the tax year	on lines 1 and 2.	Amount
1N	/A		
2			
All other progr	am-related investments. See instructions.		
Total Add lin	es 1 through 3		0.

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Р	art IX Minimum Investment Return (All domestic foundations must complete this part. Foreign for	ındations, se	e instructions.)
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
а	Average monthly fair market value of securities	1a	90,745,100.
	Average of monthly cash balances	1b	5,658,736.
C	Fair market value of all other assets (see instructions)	1c	4,647,016.
	Total (add lines 1a, b, and c)	1d	101,050,852.
	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation) 1e 0		
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	101,050,852.
4	Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions)	4	1,515,763.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3	5	99,535,089.
6	Minimum investment return. Enter 5% (0.05) of line 5	6	4,976,754.
P	art X Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations a	ınd certain	
	foreign organizations, check here 🕨 🔲 and do not complete this part.)		
1	Minimum investment return from Part IX, line 6	1	4,976,754.
2a	Tax on investment income for 2021 from Part V, line 5 2a 63,500	<u>.</u>	
b	Income tax for 2021. (This does not include the tax from Part V.)		
C	Add lines 2a and 2b	2c	63,500.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	4,913,254.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	4,913,254.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1	7	4,913,254.
P	art XI Qualifying Distributions (see instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
а	Expenses, contributions, gifts, etc total from Part I, column (d), line 26	1a	4,181,323.
b	Program-related investments - total from Part VIII-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
а	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4		4	4,181,323.

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## Part XII Undistributed Income (see instructions)

	( <b>a)</b> Corpus	(b) Years prior to 2020	( <b>c</b> ) 2020	( <b>d)</b> 2021
1 Distributable amount for 2021 from Part X,				
line 7				4,913,254.
2 Undistributed income, if any, as of the end of 2021:			4 005 440	
a Enter amount for 2020 only			4,095,440.	
<b>b</b> Total for prior years:		0.		
Excess distributions carryover, if any, to 2021:		0.		
1				
<b>a</b> From 2016 <b>b</b> From 2017				
15 0040				
- F 0000				
	0.			
f Total of lines 3a through e	٠.			
4 Qualifying distributions for 2021 from Part XI, line 4: ►\$ 4,181,323.				
			4,095,440.	
<b>a</b> Applied to 2020, but not more than line 2a <b>b</b> Applied to undistributed income of prior			1,055,110.	
		0.		
years (Election required - see instructions)		٠.		
c Treated as distributions out of corpus	0.			
(Election required - see instructions)	0,			85,883.
d Applied to 2021 distributable amount	0.			05,005.
e Remaining amount distributed out of corpus	0,			
5 Excess distributions carryover applied to 2021 (If an amount appears in column (d), the same amount must be shown in column (a).)	0.			0.
6 Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	0.			
<b>b</b> Prior years' undistributed income. Subtract				
line 4b from line 2b		0.		
<b>c</b> Enter the amount of prior years'				
undistributed income for which a notice of deficiency has been issued, or on which				
the section 4942(a) tax has been previously				
assessed		0.		
<b>d</b> Subtract line 6c from line 6b. Taxable				
amount - see instructions		0.		
e Undistributed income for 2020. Subtract line				
4a from line 2a. Taxable amount - see instr			0.	
f Undistributed income for 2021. Subtract				
lines 4d and 5 from line 1. This amount must				
be distributed in 2022				4,827,371.
7 Amounts treated as distributions out of				
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3) (Election				
may be required - see instructions)	0.			
8 Excess distributions carryover from 2016				
not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2022.				
Subtract lines 7 and 8 from line 6a	0.			
10 Analysis of line 9:				
a Excess from 2017				
<b>b</b> Excess from 2018				
c Excess from 2019				
d Excess from 2020				
e Excess from 2021				

Part XIII   Private Operating F	oundations (see ins	tructions and Part VI-	A, question 9)	N/A	
1 a If the foundation has received a ruling of	r determination letter that	it is a private operating			
foundation, and the ruling is effective fo	or 2021, enter the date of th	ne ruling			
<b>b</b> Check box to indicate whether the found				4942(j)(3) or 49	142(j)(5)
2 a Enter the lesser of the adjusted net	Tax year		Prior 3 years		
income from Part I or the minimum	(a) 2021	(b) 2020	(c) 2019	(d) 2018	(e) Total
investment return from Part IX for					
each year listed					
<b>b</b> 85% (0.85) of line 2a					
c Qualifying distributions from Part XI,					
line 4, for each year listed					
d Amounts included in line 2c not					
used directly for active conduct of					
exempt activities					
e Qualifying distributions made directly					
for active conduct of exempt activities.					
Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the					
alternative test relied upon:					
a "Assets" alternative test - enter:					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
<b>b</b> "Endowment" alternative test - enter					
2/3 of minimum investment return					
shown in Part IX, line 6, for each year listed					
c "Support" alternative test - enter:					
(1) Total support other than gross					
investment income (interest,					
dividends, rents, payments on					
securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public					
and 5 or more exempt					
organizations as provided in					
section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from					
an exempt organization					
(4) Gross investment income  Part XIV   Supplementary Info	rmation (Complet	e this part only it	 f the foundation b	ad \$5 000 or mor	a in assats
at any time during t				ιαα φο,σσο σι πισι	c iii doocto
1 Information Regarding Foundation		•			
a List any managers of the foundation wh	-	han 2% of the total contr	ihutions received by the f	oundation before the close	e of any tay
year (but only if they have contributed r			ibations received by the r		o or any tax
NONE					
<b>b</b> List any managers of the foundation wh	o own 10% or more of the	stock of a corporation (	or an equally large portion	n of the ownership of a pa	rtnership or
other entity) of which the foundation ha	s a 10% or greater interest	t.			
NONE					
2 Information Regarding Contribut			-		
Check here $ ightharpoonup oxed{X}$ if the foundation (	only makes contributions to	o preselected charitable o	organizations and does no	ot accept unsolicited reque	ests for funds. If
the foundation makes gifts, grants, etc.	, to individuals or organizat	tions under other conditi	ons, complete items 2a, b	, c, and d.	
${f a}$ The name, address, and telephone num	ber or email address of the	e person to whom applica	ations should be addresse	ed:	
<b>b</b> The form in which applications should I	oe submitted and informati	on and materials they sh	ould include:		
c Any submission deadlines:					
d Any restrictions or limitations on award	le cuch ac by goographics	Largae obstitable fields	kinde of institutions or a	thar factors:	
THE PROPERTY OF THE PROPERTY O	<ul> <li>SOULD AS DV DEODINOUCA!</li> </ul>	Laceas CHALHADIE DEIDS	KINDS OF HISHHHIDDES OF O	DUEL MUJUES	

123601 12-10-21 Form **990-PF** (2021)

91-1644205

Supplementary Information (continued) Part XIV Grants and Contributions Paid During the Year or Approved for Future Payment If recipient is an individual, Recipient show any relationship to Foundation Purpose of grant or Amount status of contribution any foundation manager Name and address (home or business) or substantial contributor recipient a Paid during the year ABINGTON HEALTH so II GRIBBEL TLC FUND N/A 1101 MARKET ST SUITE 2004 PHILADELPHIA, PA 19107 10,000. ADULTS WITH AUTISM LIVING WITH GENERAL & UNRESTRICTED N/A ÞС INDEPENDENCE VALUE AND ESTEEM 646 VERNON RD SPRINGFIELD, PA 19064 10,000. ALLEN-CHASE FOUNDATION EAGLEBROOK ÞС GENERAL & UNRESTRICTED N/A SCHOOL 271 PINE NOOK RD DEERFIELD, MA 01342 10,000. ANCILLAE-ASSUMPTA ACADEMY N/A ÞС GENERAL & UNRESTRICTED 2025 CHURCH RD WYNCOTE, PA 19095 5,000. GENERAL & UNRESTRICTED ANCILLAE-ASSUMPTA ACADEMY N/A PC. 2025 CHURCH RD WYNCOTE, PA 19095 10,000. SEE CONTINUATION SHEET(S) 4,052,500. **▶** 3a Total **b** Approved for future payment NONE Total

## Part XV-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.	Unrelate	d business income		ded by section 512, 513, or 514	(e)
Ç	(a) Business	(b)	(C) Exclu-	(d)	Related or exempt
1 Program service revenue:	code	Amount	sion code	Amount	function income
a					
b					
С					
d					
e					
f					
<b>g</b> Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash					
investments			14	3,395.	
4 Dividends and interest from securities			14	1,820,156.	
5 Net rental income or (loss) from real estate:					
a Debt-financed property					
<b>b</b> Not debt-financed property					
6 Net rental income or (loss) from personal					
property					
7 Other investment income					
8 Gain or (loss) from sales of assets other					
than inventory			18	2,969,427.	
9 Net income or (loss) from special events					
<b>O</b> Gross profit or (loss) from sales of inventory					
1 Other revenue:					
a					
b					
C					
d					
e					
12 Subtotal. Add columns (b), (d), and (e)			).	4,792,978.	0.
13 Total. Add line 12, columns (b), (d), and (e)				13	4,792,978.
(See worksheet in line 13 instructions to verify calculations.)					

## Part XV-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XV-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes).

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Form 990-PF (2		INSTITUTE & F					44205	Page 13
Part XVI	Information Re Exempt Organ		sfers to ar	nd Transactions ar	nd Relationshi	ps With Nonch	aritable	
1 Did the or	ganization directly or indi	rectly engage in any o	of the followin	g with any other organization	on described in section	on 501(c)	Y	es No
				to political organizations?				
	from the reporting founda	•		-			And Salah	
								X
								x
b Other tran							The Control of the Co	
- · ·		ble averant argenizat	lan					x
								X x
(3) Rent	al of facilities, equipment,	or other assets					1b(3)	
(4) Reim	bursement arrangements						1b(4)	- X
								X
• • •	ormance of services or me							X
				ployees				X
d If the ans	wer to any of the above is	"Yes," complete the f	ollowing sche	dule. Column (b) should al	ways show the fair n	narket value of the god	ds, other assets	;,
or service	s given by the reporting fo	oundation. If the four	idation receive	ed less than fair market valu	ie in any transaction	or sharing arrangeme	nt, show in	
column (	d) the value of the goods,	other assets, or servi	ices received.					
(a) Line no.	(b) Amount involved	(c) Name of	noncharitable	exempt organization	(d) Description	of transfers, transactions,	and sharing arrang	ements
i i	<u> </u>		N/A					
					-			
					<del> </del>			
			,				<del></del>	
	·							
								-
				or more tax-exempt organ				
			ction 527?				Yes	X No
b If "Yes," c	omplete the following sch							
	(a) Name of org	janization		(b) Type of organization		(c) Description of rela	tionship	
	N/A				ļ <u>.</u>			
-								
Unde	r penalties of perjury, I declare t	that I have examined this	return, including	accompanying schedules and s	tatements, and to the be	st of my knowledge	May the IRS disc	
Sign and b	elief, it is true correct, and corr	nplote. Declaration of pre	parer (other than	taxpayer) is based on all informa	<b>N</b>		return with the pa shown below? S	reparer
Signature of officer or trustee				1213177	<u> </u>	TARY/DIRECTOR	X Yes	No
				Date	Title	- Al		
	Print/Type preparer's na	ame	Preparer's s	ignature	Date		TIN	
						self- employed		
Paid	JENNIFER BECKER	R HARRIS	JENNIFER	BECKER HARRIS	04/27/22		P00183358	
Preparer	Firm's name ► CLAR	K NUBER, PS				Firm's EIN ▶ 91	-1194016	
Use Only		•						
	Firm's address ► 109	00 NE 4TH STR	EET, SUIT	E 1400				
	Firm's address ► 10900 NE 4TH STREET, SUITE 1400  BELLEVUE, WA 98004 Phone no. 425-454-4919							

3a Grants and Contributions Paid During the Yea	ır			
Recipient  Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
ANGEL FLIGHT EAST 1501 NARCISSA RD BLUE BELL, PA 19422	N/A	PC	GENERAL & UNRESTRICTED	5,000.
BUOK BEUU, FA 19422				3,000.
ANTI-DEFAMATION LEAGUE 2200 6TH AVE STE 835 SEATTLE, WA 98121	N/A	PC	GENERAL & UNRESTRICTED	5,000.
AS-YOU-LIKE-IT-LIBRARY 2220 NW MARKET ST L-05	N/A	PC	GENERAL & UNRESTRICTED	
SEATTLE, WA 98107				10,000.
B INSPIRED PHILADELPHIA INC 12 W WILLOW GROVE AVE PHILADELPHIA, PA 19118	N/A	₽C	GENERAL & UNRESTRICTED	10,000.
BYERSCHOOL FOUNDATION 1926 ARCH ST 3F	N/A	₽C	20TH ANNIVERSARY OPPORTUNITY FUND	==,,
PHILADELPHIA, PA 19103				250,000.
CHILDRENS HOME SOCIETY OF WASHINGTON 12360 LAKE CITY WAY NE SEATTLE, WA 98125	N/A	PC	LAKE CITY MURAL PROJECT	5,000.
billing, in your				3,000.
COMMUNITY LUNCH ON CAPITOL HILL 1710 11TH AVE SEATTLE, WA 98122	N/A	PC	FOR THE PURCHASE OF NEW REFRIGERATED TRANSPORTATION FOR FOOD RESCUE OPERATIONS	100,000.
Total from continuation sheets				4,007,500.

3a Grants and Contributions Paid During the Yea			_	
Recipient  Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
DENSHO 1416 S JACKSON ST SEATTLE, WA 98144	N/A	₽C	GENERAL & UNRESTRICTED	10,000.
DOBERMAN RESCUE PACK ORG 1312 S PEARL ST SEATTLE, WA 98108	N/A	₽C	GENERAL & UNRESTRICTED	5,000.
EARSHOT JAZZ SOCIETY OF SEATTLE 3417 FREMONT AVE N STE 221 SEATTLE, WA 98103	N/A	PC	SUPPORT EARSHOT JAZZ, SEATTLE JAZZ POST-COVID EMERGENCE	150,000.
EPISCOPAL COMMUNITY SERVICES OF THE DIOCESE OF PENNSYLVANIA 225 S 3RD ST PHILADELPHIA, PA 19106	N/A	PC	MINDSET PROGRAM	65,000.
EPISCOPAL COMMUNITY SERVICES OF THE DIOCESE OF PENNSYLVANIA 225 S 3RD ST PHILADELPHIA, PA 19106	N/A	PC	MINDSET PROGRAM	75,000.
FACE TO FACE 109 E PRICE ST PHILADELPHIA, PA 19144	N/A	PC	HOUSING STABILITY INITIATIVE	250,000.
FLYING HOUSE PRODUCTIONS 319 12TH AVE SEATTLE, WA 98122	N/A	PC	GENERAL & UNRESTRICTED	5,000.
Total from continuation sheets				

3a Grants and Contributions Paid During the Ye				
Recipient  Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
FRACTURED ATLAS INC PO BOX 55 HARTSDALE, NY 10530	N/A	₽C	18TH AND UNION TO SUPPORT GROWTH AND SURVIVAL FOR THE NEXT 5 YEARS.	100,000.
FRATERNAL ORDER OF POLICE LODGE 5 CHARITABLE FOUNDATION 11630 CAROLINE RD PHILADELPHIA, PA 19154	N/A	PC	TO HELP THE SURVIVORS OF POLICE INJURED OR KILLED IN THE LINE OF DUTY. THESE FUNDS ARE DESIGNATED EXCLUSIVELY TO THE SURVIVOR'S FUND	50,000.
FRIENDS OF THE WISSAHICKON INC 40 W EVERGREEN AVE SUITE 10 PHILADELPHIA, PA 19118	N/A	₽C	GENERAL & UNRESTRICTED	10,000.
FRINGEARTS 140 N COLUMBUS BLVD PHILADELPHIA, PA 19106	N/A	PC	GENERAL & UNRESTRICTED	15,000.
GARFIELD JAZZ FOUNDATION 1143 MARTIN LUTHER KING JR WAY 44 SEATTLE, WA 98122	N/A	PC	GENERAL & UNRESTRICTED	5,000.
GAY CITY HEALTH PROJECT 517 E PIKE ST SEATTLE, WA 98122	N/A	PC	GENERAL & UNRESTRICTED	5,000.
GOHAWKEYE FOUNDATION 327 ADAMS RANCH RD UNIT 703 TELLURIDE, CO 81435	N/A	PC	GENERAL & UNRESTRICTED	2,500.
Total from continuation sheets				

3a Grants and Contributions Paid During the Year				
Recipient  Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
GRAND ILLUSION CINEMA 1403 NE 50TH ST SEATTLE, WA 98105	N/A	PC	GENERAL & UNRESTRICTED	5,000.
GREATER SEATTLE BUREAU OF FEARLESS IDEAS 8414 GREENWOOD AVE N SEATTLE, WA 98103	N/A	PC	GENERAL & UNRESTRICTED	5,000.
GWYNEDD-MERCY ACADEMY 1345 SUMNEYTOWN PIKE GWYNEDD VALLEY, PA 19437	N/A	PC	SUPPORT THE BUILDING OF A REIMAGINED DINING COMMONS, MODERNIZED CLASSROOMS, AND AN EXPANDED COUNSELING CENTER.	100,000.
HANDMAIDS OF THE SACRED HEART OF JESUS 2025 CHURCH RD WYNCOTE, PA 19095	N/A	PC	GENERAL & UNRESTRICTED	5,000.
HANDMAIDS OF THE SACRED HEART OF JESUS 2025 CHURCH RD WYNCOTE, PA 19095	N/A	PC	GENERAL & UNRESTRICTED	10,000.
HARMONY HILL OF UNION 7362 EAST STATE RTE 106 UNION, WA 98592	N/A	PC	GENERAL & UNRESTRICTED	5,000.
HARMONY HILL OF UNION 7362 EAST STATE RTE 106 UNION, WA 98592	N/A	PC	GENERAL & UNRESTRICTED	5,000.
Total from continuation sheets				

3a Grants and Contributions Paid During the Year				
Recipient  Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
HOLOCAUST CENTER FOR HUMANITY 2045 2ND AVE SEATTLE, WA 98121	N/A	₽C	GENERAL & UNRESTRICTED	5,000.
JACK STRAW FOUNDATION 4261 ROOSEVELT WAY NE SEATTLE, WA 98105	N/A	₽C	GENERAL & UNRESTRICTED	5,000.
LAKE CITY PARTNERS ENDING HOMELESSNESS 16357 AURORA AVE N SHORELINE, WA 98133	N/A	₽C	TO ENHANCE NORTH KING COUNTY SHELTER AT THE OAKS	100,000.
LIFETIME ADVOCACY PLUS 19203 36TH AVE W STE 101 LYNNWOOD, WA 98036	N/A	₽C	GENERAL & UNRESTRICTED	5,000.
MALTZ JUPITER THEATRE INC 1001 E INDIANTOWN RD JUPITER, FL 33477	N/A	₽C	GENERAL & UNRESTRICTED	10,000.
MEADOWBROOK SCHOOL 1641 HAMPTON RD MEADOWBROOK, PA 19046	N/A	PC	GENERAL & UNRESTRICTED	10,000.
MERCY HOSPICE 334 S 13TH ST PHILADELPHIA, PA 19107	N/A	₽C	GENERAL & UNRESTRICTED	25,000.
Total from continuation sheets				

3a Grants and Contributions Paid During the Ye	ar			
Recipient  Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
MILLIONAIR CLUB INC 2515 WESTERN AVE SEATTLE, WA 98121	N/A	PC	TO SUPPORT THE EMPLOYMENT READINESS & ADVANCE JOB TRAINING PROGRAMS.	150,000.
MOUNTAINFILM LTD 01-01-94 PO BOX 1088 TELLURIDE, CO 81435	N/A	₽C	GENERAL & UNRESTRICTED	5,000.
MUSEUM OF FLIGHT FOUNDATION 9404 E MARGINAL WAY S TUKWILA, WA 98108	N/A	PC	GENERAL & UNRESTRICTED	5,000.
NAVOS PO BOX 46420 SEATTLE, WA 98146	N/A	PC	GENERAL & UNRESTRICTED	5,000.
NYC MESH 91 E 3RD ST APT 35 NEW YORK, NY 10003	N/A	PC	GENERAL & UNRESTRICTED	5,000.
OPERATION NIGHTWATCH PO BOX 21181 SEATTLE, WA 98111	N/A	PC	TO EXPAND AND SUPPORT YOUR MISSION WITH THE HIRING OF A DEVELOPMENT DIRECTOR	150,000.
OPERATION SACK LUNCH PO BOX 4128 SEATTLE, WA 98194	N/A	PC	TO SUPPORT YOUR FOOD IN MOTION PROGRAM BY REPLACING/UPGRADING SOME OF YOUR FLEET	150,000.
Total from continuation sheets				

3a Grants and Contributions Paid During the Year				
Recipient  Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
PENNSYLVANIA INNOCENCE PROJECT 1515 MARKET ST STE 300 PHILADELPHIA, PA 19102	N/A	PC	GENERAL & UNRESTRICTED	5,000.
PENNSYLVANIA INNOCENCE PROJECT 1515 MARKET ST STE 300 PHILADELPHIA, PA 19102	N/A	₽C	GENERAL & UNRESTRICTED	10,000.
PHFFFT COMPANY INC 5609 34TH AVE SW SEATTLE, WA 98126	N/A	₽C	GENERAL & UNRESTRICTED	5,000.
PHILADELPHIA INDEPENDENT MISSION SCHOOLS 120 S WARNER RD KING OF PRUSSIA, PA 19406	N/A	₽C	INDEPENDENCE MISSION SCHOOLS 2026 STRATEGIC PLAN	250,000.
PHILADELPHIA YOUTH SPORTS COLLABORATIVE 1501 CHERRY ST PHILADELPHIA, PA 19102	N/A	PC	GENERAL OPERATING FUNDS	250,000.
PHOTO CENTER NW 900 12TH AVE SEATTLE, WA 98122	N/A	PC	GENERAL & UNRESTRICTED	5,000.
PROVIDENCE GENERAL FOUNDATION PO BOX 1067 EVERETT, WA 98206	N/A	PC	TO SUPPORT THE BUILDING OF THE ROOFTOP PATIO AND ITS NAMING OPPORTUNITY.	630,000.
Total from continuation sheets				

3a Grants and Contributions Paid During the Year				
Recipient  Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
RECTOR CHURCH WARDENS & VESTRYMEN OF CHRIST CHURCH OF PHILADELPHIA 20 N AMERICAN ST	N/A	PC	GENERAL & UNRESTRICTED	
PHILADELPHIA, PA 19106				10,000.
RUSSELL BYERS CHARTER SCHOOL 1911 ARCH ST PHILADELPHIA, PA 19103	N/A	₽C	GENERAL & UNRESTRICTED	25,000.
SEATTLE SHAKESPEARE FESTIVAL 305 HARRISON ST SEATTLE, WA 98109	N/A	PC	GENERAL & UNRESTRICTED	10,000.
SEATTLE, WA 90109				10,000.
SONS OF ITALY FOUNDATION 219 E ST NE WASHINGTON, DC 20002	N/A	₽C	ITALIAN SONS AND DAUGHTERS OF AMERICA SCHOLARSHIP	5,000.
SOUND GENERATIONS 2208 2ND AVE STE 100 SEATTLE, WA 98121	N/A	PC	GENERAL OPERATING SUPPORT	50,000.
SEATTHE, WA 90121				30,000.
SOUND GENERATIONS 2208 2ND AVE STE 100	N/A	₽C	GENERAL OPERATING SUPPORT	
SEATTLE, WA 98121				100,000.
SOUTH HUDSON MUSIC PROJECT 3603 38TH AVE S SEATTLE, WA 98144	N/A	PC	TO SUPPORT PROGRAMMING AT THE ROYAL ROOM	50,000.
Total from continuation sheets				<u> </u>

3a Grants and Contributions Paid During the Ye	ar			
Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
SPRINGSIDE CHESTNUT HILL ACADEMY 500 W WILLOW GROVE AVE PHILADELPHIA, PA 19118	N/A	PC	GENERAL & UNRESTRICTED	10,000.
ST BRIDGETS CHURCH 3667 MIDVALE AVE PHILADELPHIA, PA 19129	N/A	₽C	SUPPORT THE FIRST PHASE OF THE CHURCH'S RENOVATIONS	240,000.
STONE HARBOR RESCUE SQUAD INC PO BOX 559 STONE HARBOR, NJ 08247	N/A	₽C	GENERAL & UNRESTRICTED	2,500.
SUSTAINABLE CONNECTIONS 1701 ELLIS ST STE 221 BELLINGHAM, WA 98225	N/A	PC	PIERCE COUNTY FRESH	5,000.
TELLURIDE ACADEMY PO BOX 2255 TELLURIDE, CO 81435	N/A	PC	GENERAL & UNRESTRICTED	5,000.
TELLURIDE ACADEMY PO BOX 2255 TELLURIDE, CO 81435	N/A	PC	UNDERWRITING PRODUCTION OF AN ORGANIZATIONAL FUNDRAISING/MARKETING VIDEO	5,000.
TELLURIDE ADAPTIVE SKI PROGRAM PO BOX 2254 TELLURIDE, CO 81435	N/A	PC	FUNDING TO BE USED PER THE PROGRAM DEPARTMENT SPECIAL FUNDING BUDGET	5,000.
Total from continuation sheets				

3a Grants and Contributions Paid During the Year	r			
Recipient  Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
TELLURIDE AVALANCHE DOGS PO BOX 1398 TELLURIDE, CO 81435	N/A	PC	\$1,250 FOR CANINE MEDICAL FUND \$1,250 FOR GENERAL OPERATING FUND	2,500.
TELLURIDE SKI AND SNOWBOARD CLUB INC P.O. BOX 2824 TELLURIDE, CO 81435	N/A	PC	\$5,000 FOR THE SCHOLARSHIP PROGRAM; \$10,000 TOWARDS THE PRODUCTION OF NEW SKI SAFETY VIDEOS	15,000.
TELLURIDE SOCIETY FOR JAZZ PO BOX 2132 TELLURIDE, CO 81435	N/A	PC	GENERAL & UNRESTRICTED	5,000.
THACHER SCHOOL INC 5025 THACHER RD OJAI, CA 93023	N/A	PC	SUPPORT THE VISITING ARTIST PROGRAM	50,000.
THE KEY TO CHANGE 10473 47TH AVE S TUKWILA, WA 98178	N/A	PC	GENERAL & UNRESTRICTED	5,000.
THE MALVERN RETREAT HOUSE 315 S WARREN AVE, PO BOX 315 MALVERN, PA 19355	N/A	PC	GENERAL & UNRESTRICTED	10,000.
THE UNION LEAGUE LEGACY FOUNDATION 140 S BROAD ST PHILADELPHIA, PA 19102	N/A	PC	THE HERITAGE CENTER	10,000.
Total from continuation sheets				

# Form 990-PF RAYNIER INSTITUTE & FO

3a Grants and Contributions Paid During the Year				
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
THE VERA PROJECT 305 HARRISON ST SEATTLE, WA 98109	N/A	₽C	GENERAL & UNRESTRICTED	5,000.
TRUSTEES OF THE LAWRENCEVILLE SCHOOL PO BOX 6125 LAWRENCEVILLE, NJ 08648	N/A	₽C	GENERAL & UNRESTRICTED	10,000.
TRUSTEES OF THE UNIVERSITY OF PENNSYLVANIA - PENN MEDICINE 3535 MARKET ST, SUITE 750 PHILADELPHIA, PA 19104	N/A	₽C	SUPPORT DR. ANGIE DEMICHELE'S RESEARCH TEAM FOR MINIMAL RESIDUAL DISEASE (MRD).	250,000.
TRUSTEES OF THE UNIVERSITY OF PENNSYLVANIA 3451 WALNUT ST 433 FRANKLIN BLDG PHILADELPHIA, PA 19104	N/A	₽C	THE PENN FUND	10,000.
UNEXPECTED PRODUCTIONS INC 1428 POST ALLEY SEATTLE, WA 98101	N/A	₽C	GENERAL & UNRESTRICTED	5,000.
UNICO NATIONAL 1102 RIVERVIEW LN WEST CONSHOHOCKEN, PA 19428	N/A	₽C	GENERAL & UNRESTRICTED	5,000.
WELLSPRING FAMILY SERVICES 1900 RAINIER AVE S SEATTLE, WA 98144	N/A	₽C	GENERAL & UNRESTRICTED	5,000.
Total from continuation sheets				

3a Grants and Contributions Paid During the Yea	ar _			
Recipient  Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
WESTERLIES MUSIC INC 161 WASHINGTON PARK APT 4B BROOKLYN, NY 11205	N/A	PC	GENERAL & UNRESTRICTED	5,000.
WETLANDS INSTITUTE 1075 STONE HARBOR BLVD STONE HARBOR, NJ 08247	N/A	PC	GENERAL & UNRESTRICTED	5,000.
WOMEN AGAINST ABUSE LEGAL CENTER 100 S BROAD ST STE 1341 PHILADELPHIA, PA 19110	N/A	PC	GENERAL & UNRESTRICTED	25,000.
WOODMERE ART MUSEUM INC 9201 GERMANTOWN AVE PHILADELPHIA, PA 19118	N/A	PC	GENERAL & UNRESTRICTED	10,000.
Total from continuation sheets				

FORM 990-PF	LEGAL	FEES	S	TATEMENT 1
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME		(D) CHARITABLE PURPOSES
LEGAL	935.	0.		935.
TO FM 990-PF, PG 1, LN 16A =	935.	0.		935
FORM 990-PF	ACCOUNTI	NG FEES	S	TATEMENT 2
DESCRIPTION		(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
ACCOUNTING	21,800.	4,360.		17,440
TO FORM 990-PF, PG 1, LN 16B	21,800.	4,360.		17,440
FORM 990-PF O	(A) EXPENSES PER BOOKS	SIONAL FEES  (B)  NET INVEST-  MENT INCOME	(C) ADJUSTED	TATEMENT 3  (D)  CHARITABLE PURPOSES
DESCRIPTION	(A) EXPENSES PER BOOKS  215,788. 2,500.	(B) NET INVEST- MENT INCOME  215,788. 0.	(C) ADJUSTED	(D) CHARITABLE PURPOSES  0 2,500
DESCRIPTION  INVESTMENT MANAGEMENT SERVICES	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME  215,788. 0.	(C) ADJUSTED	(D) CHARITABLE PURPOSES
DESCRIPTION	(A) EXPENSES PER BOOKS  215,788. 2,500.	(B) NET INVEST- MENT INCOME  215,788. 0. 215,788.	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES  0 2,500
DESCRIPTION  INVESTMENT MANAGEMENT SERVICES WEBSITE DESIGN  TO FORM 990-PF, PG 1, LN 16C	(A) EXPENSES PER BOOKS  215,788. 2,500. 218,288.	(B) NET INVEST- MENT INCOME  215,788. 0. 215,788.	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES  0 2,500
DESCRIPTION  INVESTMENT MANAGEMENT SERVICES WEBSITE DESIGN  TO FORM 990-PF, PG 1, LN 16C  FORM 990-PF	(A) EXPENSES PER BOOKS  215,788. 2,500.  218,288.  TAX  (A) EXPENSES	(B) NET INVEST- MENT INCOME  215,788.  0.  215,788.	(C) ADJUSTED NET INCOME  S (C) ADJUSTED	(D) CHARITABLE PURPOSES  0 2,500  2,500  TATEMENT 4  (D) CHARITABLE

FORM 990-PF	OTHER EXPENSES ST			TATEMENT 5	
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES	
ADMINISTRATIVE FEES	43,000.	0.		43,000.	
POSTAGE	2,392.	0.		2,392.	
INSURANCE	3,849.	0.		3,849.	
WEBSITE COSTS	719.	0.		719.	
BANK CHARGES	85.	85.		0.	
SUPPLIES	134.	0.		134.	
STATE FILING FEES	45.	0.		45.	
TO FORM 990-PF, PG 1, LN 23	50,224.	85.		50,139.	

FORM 990-PF U.S. AND STATE/O	CITY GOV	ERNMENT	OBLIGATIONS	STATEMENT 6
DESCRIPTION	U.S. GOV'T	OTHER GOV'T	BOOK VALUE	FAIR MARKET VALUE
U.S. AND STATE GOVERNMENT OBLIGATIONS	X		8,462,939.	8,418,433.
TOTAL U.S. GOVERNMENT OBLIGATIONS		-	8,462,939.	8,418,433.
TOTAL STATE AND MUNICIPAL GOVERNMEN	NT OBLIG	ATIONS		
TOTAL TO FORM 990-PF, PART II, LINI	E 10A	-	8,462,939.	8,418,433.

FORM 990-PF	CORPORATE STOCK	STATEMENT 7
		2 :

DESCRIPTION	BOOK VALUE	FAIR MARKET VALUE
1471 SHS ABBOTT LABS (ABT)	182,188.	207,029.
1668 SHS ABBVIE INC (ABBV)	158,288.	225,847.
520 SHS ACCENTURE PLC (ACN)	95,083.	215,566.
213 SHS ALPHABET INC CL A (GOOGL)		617,070.
161 SHS AMAZON COM (AMZN)	278,072.	536,829.
480 SHS AMERICAN WATER WORKS COMPANY INC (AWK)	35,533.	90,653.
5404 SHS APPLE INC (AAPL)	237,817.	959,588.
67 SHS AUTOZONE INC (AZO)	52,156.	140,458.
3267 SHS AVATAR HOLDINGS INC. (AVTR)	99,125.	137,671.
560 SHS AVERY DENNISON CORP (AVY)	100,305.	
5750 SHS BANK OF AMERICA CORP (BAC)	169,943.	255,818.
1664 SHS BERRY PLASTICS GROUP INC (BERY)	110,429.	
301772.179 SHS BLACKROCK EVENT DRIVEN EQUITY		
FUND (BILPX)	2,750,000.	2,990,562.
201 SHS BLACKROCK INC (BLK)	123,757.	184,028.
403652.584 SHS BLACKROCK STRAT INC OPP PORTFOLIO		
INSTL (BSIIX)	4,000,000.	
400 SHS BROADCOM INC (AVGO)		266,164.
1317 SHS BUNGE LTD (BG)		122,955.
1996 SHS CAPRI HOLDINGS LTD.SHS (CPRI)	120,305.	129,560.
455 SHS CATERPILLAR INC (CAT)	108,026.	94,067.
1130 SHS CDW CORP (CDW)	133,356.	231,401.
360 SHS CINTAS CRP (CTAS)	83,007.	159,541.
2675 SHS COMCAST CORP (CMCSA)	109,380.	134,633.
470 SHS COSTCO WHOLESALE CORPORATION (COST)	104,899.	266,819.
1010 SHS CROWN HOLDINGS INC (CCK)	98,680.	111,726.
1190 SHS D R HORTON (DHI)	87,999.	
324 SHS DEERE CO (DE)	97,941.	111,096.
4345 SHS DIGITAL RIVER, INC (DRIV)	122,500.	132,653.
810 SHS DOVER CORP (DOV)	100,885.	147,096.
173581.109 SHS EATON VANCE GLBL MCRO ABS RET		
ADVTG FUND CL R6 (EGRSX)	1,800,000.	1,775,735.
670 SHS ELI LILLY & CO (LLY)	59,951.	185,067.
1150 SHS EMERSON ELECTRIC CO (EMR)	100,344.	
2927 SHS EXXON MOBIL CORP (XOM)	153,111.	179,103.

RAYNIER INSTITUTE & FOUNDATION	91-1644205
403 SHS FORTINET INC (FTNT)	56,991. 144,838.
	31,566. 75,972.
4155 SHS GLOBAL X CYBERSECURITY (BUG)	22,201. 132,004.
4610 SHS GLOBAL X FINTECH (FINX) 22	27,784. 184,538.
4332 SHS GLOBAL X GENOMICS & BIOTECHNOLOGY ETF (GNOM)	07,223. 85,990.
	51,239. 291,906.
	11,739. 315,299.
7553 SHS GLOBAL X ROBOTICS & ARTIFICIAL	, , , , , , , , , , , , , , , , , , , ,
	51,160. 271,455.
	153,365.
7934 SHS GLOBAL X US INFRASTRUCTURE DEV ETF	,
	03,229. 228,420.
	99,478. 110,174.
	51,452. 293,827.
	56,517. 108,193.
	4,890. 6,009,500.
	31,977. 162,990.
68070 SHS ISHARES CORE MSCI EAFE ETF (IEFA) 3,76	52,910. 5,080,745.
31956 SHS ISHARES MSCI USA MIN VOLATILITY (USMV) 1,47	73,593. 2,585,240.
31900 SHS ISHARES TR S & P MIDCAP 400 INDEX FD	
(IJH) 4,90	9,030,252.
2087 SHS JP MORGAN CHASE (JPM)	19,984. 330,476.
340 SHS LAM RESEARCH CORP (LRCX)	03,467. 244,511.
· · ·	99,771. 219,545.
· · ·	75,167. 168,148.
· · ·	90,710. 349,468.
· · · · · · · · · · · · · · · · · · ·	1,090,686.
· · ·	28,776. 222,725.
, ,	95,703. 154,869.
· · · · ·	33,817. 114,464.
,	00,447. 106,888.
, , ,	57,606. 149,910.
· · ·	93,616. 154,910.
	20,933. 247,666.
150 BIB But GEODINE 1110 COII (BIGI)	57,136. 216,144.
	07,436. 102,429.
, ,	31,941. 11,327,796. 21,630. 139,058.
205128.205 SHS T. ROWE PRICE INSTL FLOATING RATE	21,630. 139,058.
	2,000,000.
	95,057. 2,000,000. 108,279.
	78,894. 173,580.
	32,167. 104,854.
	72,029. 151,128.
37760.995 SHS TOUCHSTONE SANDS CAP EMERGING MKTS	
	50,000. 730,298.
	, 34,650. 146,492.
	, 54,992. 197,513.
	334,425.
46970 SHS VANGUARD FTSE ALL-WORLD EX-US ETF	·
	2,878,322.
	17,038. 958,535.
	59,058. 8,824,750.
46761.749 SHS VANGUARD INTL VALUE FUND (VTRIX) 2,00	1,944,354.
	3,260,872.
831 SHS VISA INC (V)	05,318. 180,086.

73099.415 SHS WCM FOCUSED INTL GROWTH FUNDS		
INSTL (WCMIX)	2,000,000.	2,023,392.
1019 SHS WEC ENERGY GROUP, INC (WEC)	60,225.	98,914.
525 SHS ZOETIS INC (ZTS)	123,080.	128,115.
TOTAL TO FORM 990-PF, PART II, LINE 10B	49,892,261.	80,034,140.

FORM 990-PF	CORPORATE BONDS		STATEMENT 8
DESCRIPTION		BOOK VALUE	FAIR MARKET VALUE
AMAZON INC - 2.100% - 0	- - - - -	39,993.	40,576.
AMERICAN CAMPUS - 4.125	5% - 07/01/2024	60,714.	64,080.
	E - 3.000% - 10/30/2024	42,979.	47,131.
AMERICAN EXPRESS CR - 0	.900% - 11/16/2026	99,984.	99,188.
AMERIPRISE FINL INC - 3	.000% - 03/22/2022	40,127.	40,228.
ANHEUSER BUSCH - 4.750%	- 01/23/2029	41,387.	40,771.
APPLE - 2.200% - 09/11/	2029	52,747.	51,177.
AT&T INC - 4.300% - 02/	15/2030	62,849.	61,960.
BANK AMER CORP FR - 4.2	100% - 08/26/2024	85,698.	85,770.
BANK OF AMERICA CORP NO	TE - 3.366% - 01/23/2026	30,956.	31,572.
BK OF AMERICA CORP - 2.	087% - 06/14/2029	35,000.	34,754.
BK OF AMERICA CORP - 2.	651% - 03/11/2032	40,161.	40,514.
BOEING - 3.200% - 03/01	./2029	41,653.	41,167.
BP CAP MKTS - 3.633% -	04/06/2030	55,000.	60,539.
CAMDEN PROPERTY TRUST -	3.500% - 09/15/2024	49,149.	47,141.
CAPITAL ONE FINANCIAL -	3.900% - 01/29/2024	71,221.	68,411.
CAPITAL ONE FINL CORP N	TT - 1.878% - 11/02/2027	70,000.	69,642.
CAPITAL ONE MULTI TRSER	1 - 1.040% - 11/16/2026	39,994.	39,823.
CAPITAL ONE SER 2017-6	CL A BOND - 2.290% -		
07/15/2025		29,993.	30,393.
CHEVRON - 1.018% - 08/1	.2/2027	35,000.	33,728.
CITIGROUP INC - 3.887%	- 01/10/2028	83,474.	81,362.
CITIGROUP INC MTN - 3.8	375% - 03/26/2025	64,927.	63,962.
CITIGROUP INC NT - 1.28	1% - 11/03/2025	50,000.	49,866.
CNH EQUIPMENT TRUST - 2	.010% - 12/16/2024	47,103.	47,557.
CNH EQUIPMENT TRUST - 3	.190% - 11/15/2023	15,500.	15,383.
	N Y - 2.400% - 06/15/2031	44,888.	45,320.
CONSOLIDATED EDISON INC		54,990.	54,556.
CROWN CASTLE INTL - 3.3	00% - 07/01/2030	29,934.	31,678.
CVS CAREMARK CORP NOTE		20,943.	20,214.
DOW CHEMICAL CO SER B -		41,757.	40,825.
DOWDUPONT - 4.205% - 11		80,185.	79,319.
ENERGY TRANSFER OPERATI			
04/15/2029		70,201.	68,724.
EQUINIX INC - 2.150% -	07/15/2030	39,858.	38,884.
FIFTH THIRD BANCORP - 3		50,182.	
FISERV INC - 4.200% - 1	· · ·	51,895.	
FOX CORP SER B - 4.709%		53,863.	
	E - 2.650% - 02/15/2025	61,772.	
GM FIN CONS AUTO RECSER		99,994.	
GOLDMAN SACHS FIN CORP		2,000,000.	
	2 - 3.500% - 01/23/2025	77,809.	79,058.

GOLDMAN SACHS GROUP INC NOTE - 1.948% -		
10/21/2027	85,000.	84,703.
HOLLYFRONTIER CORP - 5.875% - 04/01/2026	63,511.	67,289.
HONDA AUTO - 3.160% - 01/17/2023	9,429.	9,458.
HOST HOTELS &RESORTSLP - 3.875% - 04/01/2024	31,326.	31,354.
IBM CORP - 3.000% - 05/15/2024	99,618.	
JOHN DEERE - 2.910% - 07/17/2023	9,740.	9,794.
JOHN DEERE CL A-3 - 2.210% - 12/15/2023	36,034.	37,107.
JOHNSON &JOHNSON - 1.300% - 09/01/2030	34,990.	33,727.
JP MORGAN CHASE - 2.522% - 04/22/2031	52,687.	50,589.
JPMORGAN CHASE & CO - 4.125% - 12/15/2026	54,864.	55,180.
KINDER MORGAN - 4.300% - 06/01/2025	76,476.	75,421.
KINDER MORGAN INC - 4.300% - 03/01/2028	57,897.	55,601.
KLA-TENCOR SR GLBL NT - 4.650% - 11/01/2024	63,376.	70,483.
KREDITANSTALT FUR WIEDERAFBAU - 0.250% -		
03/08/2024	69,817.	69,113.
LOWES COS INC - 1.700% - 10/15/2030	28,645.	28,535.
MARATHON PETE CORP - 4.500% - 05/01/2025	75,795.	81,852.
MCDONALDS CORP - 3.375% - 05/26/2025	55,014.	53,160.
MCDONALDS CORP - 3.600% - 07/01/2030	29,780.	33,152.
MERCEDES-BENZ AUTO SER 2021-1 CL A-3 - 0.700% -		
06/15/2026	39,995.	39,535.
MORGAN STANLEY - 3.772% - 01/24/2029	84,523.	81,613.
MORGAN STANLEY - 4.100% - 05/22/2023	47,054.	46,863.
MORGAN STANLEY SER I MTN - 0.790% - 05/30/2025	40,000.	39,477.
MPLX LP - 4.125% - 03/01/2027	47,595.	49,262.
NATIONAL RETAIL PROPERTIES INC - 3.900% -		
06/15/2024	65,156.	63,353.
NEWMONT CORP - 2.600% - 07/15/2032	34,964.	35,075.
ORACLE CORP - 2.300% - 03/25/2028	39,897.	39,903.
ORACLE CORP - 2.950% - 04/01/2030	34,964.	35,432.
PHILLIPS 66	49,751.	48,247.
PHILLIPS 66 - 0.900% - 02/15/2024	44,917.	44,673.
PUBLIC STORAGE - 1.850% - 05/01/2028	64,953.	64,889.
SOUTHERN CO - 1.750% - 03/15/2028	44,246.	43,809.
SOUTHERN CO - 3.250% - 07/01/2026	46,993.	47,628.
SPIRIT REALTY LP NOTE - 3.200% - 01/15/2027	83,322.	88,849.
SUMITOMO MITSUI FINANCIAL GROUP INC BOND -		
2.778% - 10/18/2022	65,078.	66,121.
SYSCO - 5.950% - 04/01/2030	43,812.	43,687.
TOYOTA AUTO REC OWN SER 2021-C CL A-3 - 0.430% -		
01/15/2026	44,996.	44,524.
TOYOTA AUTO RECV CL A4 - 3.130% - 02/15/2024	64,984.	65,722.
TRUIST FINL CORP - 1.887% - 06/07/2029	35,650.	34,465.
UNITEDHEALTH GROUP INC - 2.000% - 05/15/2030	34,705.	34,730.
VALERO ENERGY CORP - 2.850% - 04/15/2025	68,746.	67,495.
VERIZON COMMS - 4.329% - 09/21/2028	65,545.	62,528.
VERIZON MASTER TR SER 2021-1 - 0.500% -		
05/20/2027	104,992.	103,637.
VERIZON OWNER TRUST - 2.930% - 09/20/2023	34,981.	34,702.
VISA INC - 2.050% - 04/15/2030	50,279.	50,676.
WALGREENS BOOTS ALLIANCE - 3.450% - 06/01/2026	44,056.	47,904.
WALMART INC - 1.500% - 09/22/2028	24,974.	24,845.
WELLS FARGO &CO - 1.654% - 06/02/2024	45,044.	45,381.
WESTPAC BKG CORP BOND - 4.322% - 11/23/2031	51,632.	54,073.
XCEL ENERGY INC - 4.000% - 06/15/2028	34,759.	38,595.
XCEL ENERGY INC NT - 1.750% - 03/15/2027	39,910.	39,635.

TOTAL TO FORM 990-PF, PART II, LINE 10C

6,620,352.	6,622,683.
	' '

FORM 990-PF OTHER	R INVESTMENTS		STATEMENT 9
DESCRIPTION	VALUATION METHOD	BOOK VALUE	FAIR MARKET VALUE
HUDSON BAY INTERNATIONAL FUND LTD (HBINTLFD)	FMV	3,000,000.	4,224,480.
YORK CREDIT OPPORTUNITIES UNIT TRUST (YORKCREDIT)	FMV	555,844.	249,316.
TOTAL TO FORM 990-PF, PART II, LINE	13	3,555,844.	4,473,796.

GENERAL	EXPLANATION	STATEMENT	10

### FORM/LINE IDENTIFIER

FORM 990-PF, PART VII-B, LINE 1A(3) & (4)

#### **EXPLANATION:**

RAYNIER INSTITUTE AND FOUNDATION REIMBURSED MEETING EXPENSES OF EDWARD GARDNER, TREASURER/DIRECTOR AND MICHAEL VALUCCI, PRESIDENT/DIRECTOR. THE AMOUNTS REIMBURSED WERE SUBSTANTIATED AND REASONABLE. AS SUCH, THE REIMBURSEMENTS ARE NOT CONSIDERED ACTS OF SELF-DEALING UNDER IRC SECTION 4941(D)(2)(E).